

Alliance Options - A Continuum - DRAFT

Requirements for effectiveness at each stage of the Alliance Continuum (effort/work, resources)

Networking Alliance	Cooperating Alliance	Coordinated Alliance	Collaborative Alliance
Minimal connection	Low connection	Medium connection	High connection
Very informal relationships	Informal relationships	More formal relationships	Deeper relationships
No vision for working together	A vision of what can be achieved in alliance, but less need for a defined mission or purpose statement	A vision of what can be achieved in alliance, together with an understanding of the mission or purpose of the alliance	A clearly articulated Vision, Mission and Purpose Statements for the collaborative alliance
No structure to the alliance	Little structure to the alliance	Some structure to the alliance	Greater structure to the alliance
No joint decision making	No joint decision making	Some joint decision making – but decisions may not be binding on each AVC	Clearly understood process for joint decision making
Alliance only based around information sharing	Alliance mainly based around information sharing	Some planning of joint projects	Comprehensive planning of much of the work of the alliance
Each AVC retains individual autonomy and authority	Each AVC retains autonomy and authority	Each AVC retains autonomy and authority but with less independence	Greater interdependence with the alliance
Resources are kept separate	Resources are kept separate	Limited resources are available to be shared within the alliance	Resources are available to be shared within the alliance
Power and control not an issue	Power and control unlikely to be an issue	Power and control an issue	Power and control can be an issue: sometimes power can be unequal
No risk	Minimal risk	Increased risk	Much greater risk